Chongqing Machinery & Electric Co., Ltd.*
重慶機電股份有限公司

(a joint stock limited company incorporated in the People's Republic of China with limited liability)
(Stock Code: 02722)

VOLUNTARY ANNOUNCEMENT
2026 INTERIM RESULTS ROADSHOW – INVESTOR ENGAGEMENT ACTIVITIES

In order to continuously strengthen interactive communication with investors, Chongqing Machinery & Electric Co., Ltd.* (the "**Company**") has conducted investor engagement activities for its 2026 interim results roadshow on the afternoon of 24 August 2026 and the morning of 25 August 2026 (the "**Investor Engagement Activities**"). The Investor Engagement Activities deepened the investors' understanding of the Company's business operations by inviting investors to participate in on-site talks with the management of the Company and factory tours of the Company's subsidiaries, and by answering questions on issues of general concern to investors through "online and offline" channels to the extent permitted by the information disclosure regulations.

INVESTOR CONCERNS

In order to ensure that all shareholders and potential investors of the Company have equal and timely access to information about the Company and its operations, the Company has included in this announcement a summary of certain matters of general investor concerns in the Investor Engagement Activities (the "**Summary of Concerns**"), which does not contain any inside information of the Company that has not been disclosed. Shareholders and potential investors of the Company should note that the Summary of Concerns may contain forward-looking statements, which by their nature are subject to uncertainty, and any future projections stated in the Summary of Concerns are based on a number of assumptions and management's judgments basing on currently available information. Financial information referred to below has been disclosed in the Company's 2026 interim results announcement for the information of the shareholders and potential investors, save and except financial information regarding Chongqing Chengfei New Material Co., Ltd. ("**Chengfei New Material**") referred to herein is provided merely for general reference, given that its contribution to the consolidated financial results of the Company is relatively small.

At these Investor Engagement Activities, investor concerns are summarised as follows:

1. WHAT ARE THE COMPANY'S MEASURES IN THE "15TH FIVE-YEAR" PLAN TO ENHANCE THE PROFITABILITY OF ITS PRINCIPAL BUSINESS?

ANSWER: The Company focuses on the three core directions of upgrading existing business, achieving incremental breakthroughs, and expanding scale, continuously empowering efforts to build a first-class equipment group. First, deepening our existing business to enhance quality by implementing capacity upgrading and intelligent transformation projects, intensifying technical breakthroughs in core processes, key components and complete sets of equipment, consolidating the foundation of our core competitiveness, and strengthening our capabilities in coordinated and overseas marketing expansion; second, based on the weaknesses in the industry chain and future industry trends, thoroughly implementing projects to extend, supplement and strengthen the industry chain, prioritising the development of strategic emerging industry equipment such as high-temperature CO_2 heat pump systems, hydrogen production/storage/refueling equipment and gear machine tools for embodied intelligent robots, and continuously improving the industrial layout, enriching the product matrix, and enhancing industry chain synergies and overall profitability. Third, carrying out capital operations in an appropriate manner to strengthen the self-reliance and controllability of core technologies and resources, build the industry chain's overall risk resilience and collaborative innovation capabilities, and continuously enhance our comprehensive influence in the industry.

2. WHAT ARE THE REASONS FOR THE SIGNIFICANT GROWTH IN THE COMPANY'S WIND TURBINE BLADE BUSINESS? WHAT IS THE PROPORTION OF OVERSEAS MARKETS? WHAT ARE THE MAIN CONSIDERATIONS BEHIND THE PARENT COMPANY'S CAPITAL INCREASE IN CHENGFEI NEW MATERIAL ON THIS OCCASION?

ANSWER: (1) The growth in the wind turbine blade business was mainly attributable to the continuation in the first half of the year of the sound momentum in project installations towards the end of the "14th Five-Year Plan" period, with substantial installation demand from customers. At the same time, the production organisation model was continuously optimised, leading to increased output, and product quality as well as delivery capabilities remained relatively leading within the industry, sustaining a momentum of steady growth.

(2) In the first half of the year, revenue from overseas projects accounted for approximately 21%, representing a year-on-year increase of approximately 47%. The reasons for the growth are as follows: firstly, continuously deepening cooperation with strategic customers such as Goldwind Science & Technology Co., Ltd. and expanding overseas alongside host manufacturers; and secondly, incorporating the building of a benchmark export factory into the strategic objectives for 2026, continuously optimising production organisation, and adjusting and optimising the production layout of blade models, with the export output value in the first half of the year increasing by approximately 57% year-on-year.

(3) Considerations for capital increase: The parent company has strong industry chain integration capabilities, and enjoys a high reputation and influence in the industry. Upon completion of the capital increase, the parent company, as a direct shareholder of Chengfei New Material, will leverage its industry standing to assist Chengfei New Material in further expanding market channels, consolidating customer trust and cooperative relationships, fully unlocking internal synergies, and comprehensively enhancing the core competitiveness of Chengfei New Material.

3. WHAT IS THE CURRENT PRINCIPAL LAYOUT OF THE COMPANY'S INDUSTRIAL MACHINE TOOL BUSINESS? WHAT ARE THE DIRECTIONS FOR FUTURE BUSINESS EXPANSION?

ANSWER: Focusing on technological bottlenecks in the high-end precision manufacturing sector, targeting the processing challenges of "bottlenecks" core components in the fields of humanoid robots and embodied intelligence equipment, continuously deepening collaborative innovation with universities and research institutions such as Chongqing University, jointly tackling core technologies for machine tools processing small-modulus and high-precision gears, making concentrated breakthroughs in precision machining technologies for key core gear components such as high-precision reducers and planetary roller screws, and building an integrated turnkey solution for precision equipment and core component manufacturing services. At the same time, relying on the existing CNC machine tools, the development of system solution capabilities for automated production lines and intelligent flexible machining units will be accelerated.

4. **AMONG THE NEW PRODUCTS CURRENTLY UNDER DEVELOPMENT BY THE COMPANY, WHICH PRODUCTS CAN GENERATE SALES AND CONTRIBUTE TO PROFIT IN THE SHORT TERM?**

ANSWER: New products under development include high-temperature CO_2 heat pump systems, hydrogen production/storage/refueling equipment, fourth-generation lead-bismuth primary pumps, gear honing/compound series CNC machine tools, magnetic-levitation series chillers/heat pumps/blowers, electromagnetic wires and ultra-high voltage insulators, and ultra-large offshore and green export wind turbine blades, among others.

5. **WHAT ARE THE MODELS OF GAS ENGINES MANUFACTURED BY CHONGQING CUMMINS ENGINE CO., LTD. ("CHONGQING CUMMINS")? WHAT IS THE CURRENT SALES VOLUME?**

ANSWER: Chongqing Cummins manufactures 19L, 38L, and 50L gas engines, which are currently in the small-batch sales stage.

6. **WHAT IS THE PROGRESS OF THE CAPACITY EXPANSION OF HITACHI ENERGY CHONGQING TRANSFORMER COMPANY LTD.* ("CHONGQING HITACHI ENERGY") IS THERE FURTHER ROOM FOR IMPROVEMENT IN PRODUCT PROFIT MARGINS?**

ANSWER: The third phase of capacity expansion of Chongqing Hitachi Energy is expected to be completed by the end of this year, with efforts being made to commence production early next year. In addition, the plan for a new phase of capacity expansion is proceeding at a rapid pace. Under the current full-capacity production conditions, Chongqing Hitachi Energy will strictly select high-quality orders, actively and orderly expand overseas markets, and continuously optimise the product profit structure.

7. **DO THE STATE-OWNED ASSETS REGULATORY AUTHORITIES CONDUCT PERFORMANCE ASSESSMENTS ON THE COMPANY'S MARKET CAPITALISATION MANAGEMENT? ARE THERE ANY REQUIREMENTS REGARDING SPECIFIC MEASURES FOR IMPLEMENTING MARKET CAPITALISATION MANAGEMENT?**

ANSWER: Both the Chongqing State-owned Assets Supervision and Administration Commission and the parent group have assessment requirements for the Company's market capitalisation management. Although there is no mandatory requirement to implement specific measures, listed companies are encouraged to take into account market conditions and investor demands, focus on improving quality of the Company, and adopt various methods in accordance with laws and regulations to enhance investment value of the Company by implementing targeted market capitalisation management measures, such as strengthening investor relations management and increasing the cash dividend payout ratio.

Shareholders and potential investors of the Company are advised not to place undue reliance on the information contained in this announcement and are urged to exercise caution when dealing in the shares of the Company.

By Order of the Board
Chongqing Machinery & Electric Co., Ltd.*
Yue Xiangjun
Executive Director and Chairman

Chongqing, the PRC

25 August 2026

As at the date of the announcement, the executive Directors are Mr. Yue Xiangjun, Mr. Qin Shaobo and Mr. Deng Rui; the non-executive Directors are Mr. Lei Bin, Ms. Zhu Ying and Mr. Cai Zhibin; and the independent non-executive Directors are Mr. Ke Rui, Mr. Liu Lijun, Ms. Pu Huayan and Mr. Wong Chun Wa.

* *For identification purposes only*