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**CQME**

**Chongqing Machinery & Electric Co., Ltd.\***  
**重慶機電股份有限公司**

*(a joint stock limited company incorporated in the People's Republic of China with limited liability)*  
(Stock Code: 02722)

**VOLUNTARY ANNOUNCEMENT**  
**REVERSE ROADSHOW INVESTOR ENGAGEMENT ACTIVITIES**

In order to further strengthen interactive communication with investors, Chongqing Machinery & Electric Co., Ltd\* (the “**Company**”) has conducted reverse roadshow investor engagement activities on the afternoon of 19 June 2025 and the whole day of 20 June 2025 (the “**Investor Engagement Activities**”). The Investor Engagement Activities have deepened investors’ understanding of the Company’s business operations by inviting investors to participate in on-site talks with the management of the Company and factory tours of the Company’s subsidiaries, and by answering questions on issues of general concern to investors to the extent permitted by the disclosure of information.

**INVESTOR CONCERNS**

In order to ensure that all shareholders and potential investors of the Company have equal and timely access to information about the Company and its operations, the Company has included in this announcement a summary of certain matters of general investor concerns in the Investor Engagement Activities (the “**Summary of Concerns**”), which does not contain any inside information of the Company that has not been disclosed. Shareholders and potential investors of the Company should note that the Summary of Concerns may contain forward-looking statements, which by their nature are subject to uncertainty, and any future projections stated in the Summary of Concerns are based solely on a number of assumptions and management’s judgment basing on currently available information. Any financial information referred to below is expected to be disclosed in the Company’s interim results announcement for the information of its shareholders and potential investors. Such announcement is expected to be published before the end of August 2025.

At this Investor Engagement Activities, investor concerns are summarised as follows:

1. What is the overall performance of the Company since 2025? What is the outlook for the half-year performance?

ANSWER: According to the unaudited financial statements of the Company for the period from January to May 2025, operating revenue and total profit are expected to achieve good growth compared to the same period last year, which will support the achievement of annual targets.

2. What is the progress of major projects?

ANSWER: The technological transformation of the process and equipment for Mechanical Processing Centre of the industrial pump business, the Fourth Generation Nuclear Power Lead Bismuth Main Pump R&D Trial Capacity Construction Project, and the technological transformation of Platform of Complete Set of System are about to be completed and put into operation; the first phase of the Specialized Electromagnetic Wire Technical Transformation Project for High Efficiency Electric Motors in the electric wire and cable business has been put into operation on a batch basis, and the second phase is in the process of being implemented; and the equipment for the Construction of High-Performance Gear Cutting Tools Key Process Machining Capacity Project for the intelligent machine tools business is being installed and commissioned and will be put into operation soon.

3. What is the update on the overall operation of Chongqing Cummins Engine Co. Ltd. (“**Chongqing Cummins**”)?

ANSWER: Chongqing Cummins currently has a good order book. According to its unaudited financial statements for the period from January to May 2025, the operating revenue and total profit are expected to achieve good growth compared to the same period last year.

4. What is the update on the market of Chongqing Cummins data centre backup power product ?

ANSWER: Data centre backup power is a new market for Chongqing Cummins. In order to strive for more market share, Chongqing Cummins has increased investment in capacity building, and at the same time, in the context of high-power products being in short supply, it provides customers with tailor-made new solutions based on customer needs from the perspectives of delivery cycle and cost-effectiveness, striving to achieve more effective breakthroughs.

5. Has the performance of the subsidiaries with losses in 2024 improved since 2025?

ANSWER: Since 2025, the automotive steering system business and hydroelectric power generation business have achieved some success in steadily improving their performance.

6. Does the Company have plans to divest loss-making businesses?

ANSWER: The Company has formulated specific plans to turn around and reduce losses in loss-making businesses and has continued to carry out internal integration, which has already shown initial results. The Company will implement the specific development path of its subsidiaries in the “15th Five-Year Plan” pursuant to the strategy of the parent group, aiming to optimize, strengthen, and expand.

**Shareholders and potential investors of the Company are advised not to place undue reliance on the information contained in this announcement and are urged to exercise caution when dealing in the shares of the Company.**

By Order of the Board  
**Chongqing Machinery & Electric Co., Ltd.\***  
**Yue Xiangjun**  
*Executive Director and General Manager*  
*(performing duties and powers of the chairman of the Board)*

Chongqing, the PRC  
20 June 2025

*As at the date of the announcement, the executive Directors are Mr. Yue Xiangjun, Mr. Qin Shaobo and Mr. Deng Rui; the non-executive Directors are Mr. Lei Bin, Ms. Zhu Ying, Mr. Dou Bo and Mr. Cai Zhibin; and the independent non-executive Directors are Mr. Ke Rui, Mr. Liu Lijun, Ms. Pu Huayan and Mr. Wong Chun Wa.*

\* *For identification purposes only*